## Strategic Performance Management System Integration with the Global Strategic Communications Plan

### Zepter International / Zepter Medical

November 2017, Annual BOD Meeting, Geneva Switzerland Danielle Sremac, Director of Comms. and Business Development



Why do we need an effective Strategic Performance Management System ?

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# Preparing for exciting changes in 2018 along with training programs to help our employees navigate the new global communications and distribution strategy.

For over 30 years, Zepter International has invested in their employees as the driving force for the company's success. By implementing a renewed Strategic Performance Management System and Communications Plan, we can enhance how we articulate our vision, values, goals, and mission, create an organizational structure to apply strategies across all Zepter teams and departments globally, increase engagement and productivity, establish effective performance measures and rewards system, ensure all business goals are met, align our resources, and achieve our objectives faster. The new SPM system will help prepare our workforce for the upcoming rebranding and changes in product distribution channels. *To be successful in all these projects, we need an effective integration of what we want to achieve, with strategic communication plans and strategic performance management to realize our goals.* 

How will the new Strategic Performance Management System benefit employees?

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By initiating a new support system for its employees, Zepter will not only achieve its ultimate objectives and results for this year and beyond, but also enable better performance while shaping and building subject matter expertise, career development, employee satisfaction, and employee retention.

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What are the main phases of the new SPM System?

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### Planning

by establishing expectations for work performance and ways to meet expectations continuous development of capacity for optimal performance.

### Rewarding

The offering of rewards and praise for good performance and managing performance related issues.

Strategic Performance Management

### Monitoring

employee performance through performance appraisal methods, such as check-ins and feedback.

### Reviewing

The regular rating of performance through constructive summaries and reviews.

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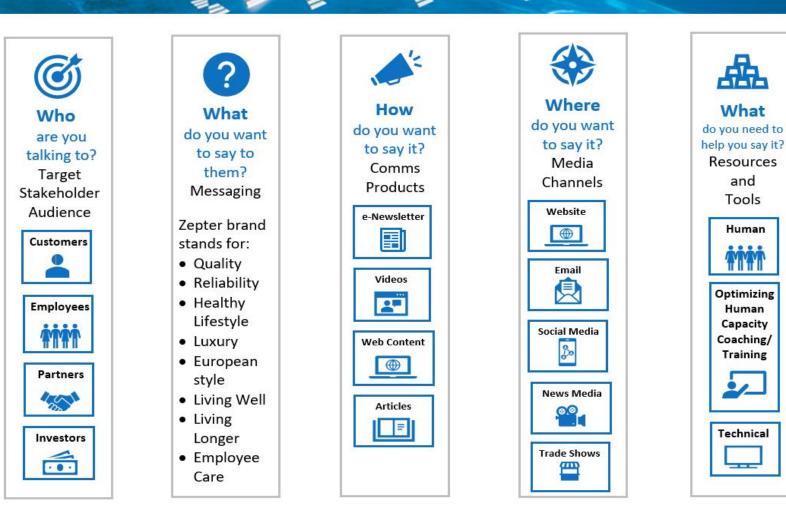
Strategic Communications Mapping

Zepter International

and

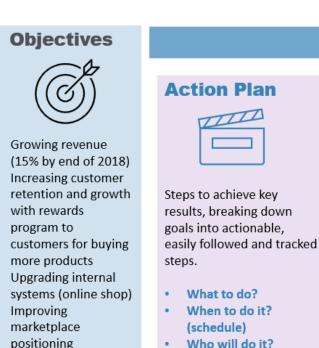
How does Strategic Communications support Performance Management and achievement of business objectives?

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Zepter representatives are essentially "Zepter Brand Ambassadors". What and how they are communicating to customers should be perfectly aligned with our goals and communication strategy. Their performance depends on our ability to communicate and train them. Communication is also the key to success for any change initiative and performance management.

# How should our Strategic Performance Management integrate with Strategic Communications?



- positioning (launching Zepter America)
- Increasing market awareness with new multimedia communications.



(project/product

owners)

### How to get there

# Resources

Optimizing human capital and performance through Strategic Performance Management



### Communication Tools



Strategic Communications Plan and supporting multimedia outreach tools



**Key Results** 

- Increasing revenue by 15% by the end of 2018.
- Targeting 50% customer retention and 20% customer growth.
- Online Zepter World shop to be completed by 1st quarter 2018.
- Launching Zepter America (US and Canada) by end of 1st guarter 2018.
- Completing new videos, social media, app, by 2<sup>nd</sup> guarter 2018

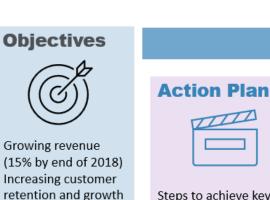
Bringing it all together, effective Strategic Performance Management should be supported by our multimedia communication strategy and products.



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What changes will help us achieve our objectives and how do we manage the change?

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with rewards

more products

customers for buying

systems (online shop)

Upgrading internal

(launching Zepter

Increasing market

awareness with new

program to

Improving

marketplace

positioning

America)

multimedia communications.

Steps to achieve key results, breaking down goals into actionable, easily followed and tracked steps.

- What to do?
- When to do it? (schedule)
- Who will do it? (project/product owners)



Optimizing human capital

and performance through

Strategic Performance

Management

Resources

### Communication Tools



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### **Planned Changes to help us get there**

- New rebranding initiatives with all new communications content.
- New market outreach with a potential \$4.5 million return on investment.
- New product launches marketing and repackaging.
- New training program for over 2300 sales representatives in 42 cities on 5 continents.
- New sales automation tools and online shop making it easier to purchase Zepter products.
- New digital channels expanded for customer communication.





Increasing revenue

by 15% by the end of

How to identify our target objectives and key results OKRs with metrics to help us stay on track, and key performance indicators KPIs to track our progress?

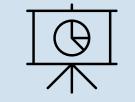
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### **Objectives**



- Growing revenue (15% by end of 2018)
- Increasing customer retention and growth with rewards program to customers for buying more products
- Upgrading internal systems (online shop)
- Improving marketplace positioning (launching Zepter America)
- Increasing market awareness with new multimedia communications.

### **Key Results**



- Increasing revenue by 15% by the end of 2018.
- Targeting 50% customer retention and 20% customer growth.
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### Key Performance Indicators KPIs



#### SMART Criteria:

Specific

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- Measurable
- Attainable
- Relevant
- Timely

Evaluating success in the following:

- Quarterly employee brand knowledge review scores
- Quarterly employee performance scores

Evaluating production and sales metrics in the following:

- Inventory turnover
- Average OOS Out of Stock rate
- OTIF On Time In Full deliveries
- Average OTIF On Time In Full rate
- Average on time rate
- Out of stock rate

Stakeholder Communication Management — what communications go where and how?

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External Comms	Websites	Internal Comms	
Press Releases	Social Media	Intranet	
Articles	Events	Emails	
Podcasts	Webinars	Meetings	
Conferences / Trade Shows	Photography	Training	
Media Announcements	Videography	Newsletters	

### Real Estate in over 60 countries Zepter products

- Zepter retail stores
- Zepter Hotels
- Zepter Commercial Space
- Zepter Museum
- Zepter Opera House

- Health—Bioptron medical
- Beauty—Skincare, Perfumes
- Luxury—Tesla Eyewear, Watches
- Home—Fine China, Luxury cookware, Water & air purifiers





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